Faculty Academic Planning and Budget Committee
Report to the UWM Faculty Senate
August 24, 1998

The Faculty Academic Planning and Budget Committee is comprised of faculty who are elected or are representatives from other standing committees as well as academic staff and members of the campus administration, including Vice Chancellor Kenneth Watters, Assistant to the Vice Chancellor Ruth Williams, and Assistant Director of the Budget, Institutional Research and Space Management Wayland Winstead. The group met weekly to consider and address issues of long range planning and budget for the campus. During the past year, the Committee worked in several areas. These are summarized below.

A. Program Array Review

During the fall semester FAPBC worked to implement Senate Document 2084, the controlling instrument for carrying out the campus-wide program array review. Decisions were made about content and statistical analysis of the quantitative information sent to departmental programs. The format was defined for program narratives and additional quantitative information gathered from program sources.

A subcommittee of members from FAPBC joined by faculty from the Academic Planning and Curriculum Committee (APCC) and the Committee on Reviews (COR) planned and organized the actual program array review, which occurred in January, 1998. Most of the members of these committees actually did the reviews. The objective was to determine a limited set of programs on campus that were "in need of further attention." After the review results were finalized in March, 1998, responsibility for making recommendations for action on each program designated "in need of further attention" was transferred to APCC and COR. In a process worked out through discussions between the leadership of FAPBC, APCC, and COR, program representatives and Deans met with the committee before final recommendations were transmitted to and accepted by the Vice Chancellor in May, 1998.

Schools and Colleges as well as upper administration will now consider and begin to act upon these recommendations in their 1999-00 budget planning processes. FAPBC strongly advocated for the creation of a line item in the next Academic Affairs budget to begin to provide the $1,000,000 fund in support of program array review recommendations. It is our understanding that the first installment will appear in the next campus budget under the heading of the Campus Opportunity Fund.

B. Funding of New Academic Initiatives

The University of Wisconsin-System created the Central Investment Fund in the fall of 1998 to provide substantial one-time support for new campus initiatives. After the first round of submissions of proposals for funding was submitted by an administrative process, FAPBC and the Vice Chancellor agreed that future funding opportunities from this source as well as from others would involve an open process. This would include a campus-wide call for proposals and their review by representative groups on campus. FAPBC is in the process of defining a detailed mechanism for the process that will be recommended to the upper administration. Initial experiences with an open process occurred in January, 1998, when the Vice Chancellor solicited the campus for proposals that could be submitted either to Central Investment Fund (CIF) for a second round of
funding or to the UW-System for inclusion in the next biennial budget. FAPBC participated in the review of the proposals for the CIF and recommended five for submission to the UW-System. Subsequently, they were part of a set of proposals transmitted to the UW-System by the UWM administration.

C. Campus Planning and Budget Activities

FAPBC reviewed drafts of planning and budget documents prepared by the Vice Chancellor's office, especially those that related to strategic planning. In addition, it has begun systematically to meet with each academic unit that prepares an annual planning document to review and comment upon new initiatives. At a more general level, FAPBC discussed factors that bear on the UWM budget and the administration's approach to both the internal and external fiscal environment.

D. Comments

FAPBC has now been in existence as a committee of the faculty Senate for 3 years. During that time it has played a major role in shaping the UWM Strategic Plan and has organized and carried out the Program Array Review. At a more fundamental level, it has developed into a committee in which faculty and upper administration in the form of the Vice Chancellor and planning and budget staff exchange frank views on a range of issues on a weekly basis and in which business can be done. From the faculty side, there are some lingering challenges in the structure of this committee that we need to address. They relate first to finding effective ways to make useful input into the volumes of planning and budgetary documents that we see and second to establishing mechanisms for bringing a faculty agenda to the table.

1997-98 Faculty Academic Planning and Budget Committee

Margo Anderson (Professor, History)
Swarnjit Arora (Associate Professor, Economics; Chair, APCC)
Robert Greenstreet (Dean, SARUP)
Connie Horstman (Academic Staff, L&S)
Magda Kandid (Professor, Economics)
Joyce Kirk (Professor, Africology)
Mark Mone (Associate Professor, Business; Chair, GFC)
David Petering (Professor, Chemistry, Chair of FAPBC)
Eileen Sheil (Associate Professor, Nursing)
Philip Smith (Professor, Educational Psychology)
Thomas Walker (Assistant Professor, SLIS; rep. GFC)
Kenneth Watters (Vice Chancellor and Provost)
Ruth Williams (Assistant to the Vice Chancellor)
Wayland Winstead (Coordinator of the Budget, Institutional Research and Space Management)