The APBC is comprised of 16 members: 11 faculty (elected/appointed reps from the four divisions; a rep from the UC; chairs of GFC and APCC); 3 academic staff members, including a rep from the ASC; a rep from the Academic Deans Council; the Provost or their designee. The functions of the APBC are to make recommendations to the faculty and to campus administration regarding (a) short range and long range academic plans for the campus that are consistent with the mission of the campus, and (b) budgetary implications of those plans.

The Committee met 15 times during Academic Year 2008-09. Minutes for each meeting are available on the APBC website http://www.uwm.edu/Dept/SecU/apbc/index.html. In addition, a PantherFile site was established for maintaining attachments and other documents relevant to Committee business, https://pantherfile.uwm.edu/groups/uwm/APBC09.

Major agenda items addressed throughout the year were the state budget lapses and deficit, 2009-11 biennial budget planning and the budget reduction exercise, campus master planning, academic planning.

2007-09 Budget/DIN I: Throughout the year, the Committee monitored the State’s budget process and immediate issues, including the impact of UWM’s share of the $6.4M budget lapse (07-09) and the additional $1.5M shortfall in 08-09 and their impact on impact academic plans. $10M funding for the UWM Growth Initiative was received through the approved State biennial budget. DIN implementation includes $2.35M in cluster hiring (esp. in health care, automation, water, biomedical engineering); $2.14M for the Undergraduate Research Opportunity Program (UROP); $1.25M in graduate student support and $2M of funding for the Research Growth Initiative (RGI). The balance is necessary to support benefits. By year’s end a high percentage of the hiring had been completed.

2009-11 Budget Planning/DIN II: While initially supported by legislators and the governor, the $11.4M in new base funding that would provide for new faculty, academic staff and administrators for the proposed Schools of Freshwater Sciences and Public Health, increase support for UROP, graduate students, RGI and campus research infrastructure, was reduced to $10.4M then became increasingly tenuous as the nature of the State’s current economic condition emerged. While the campaign to fund new initiatives proceeded, Committee members reinforced their concerns about the need to support ongoing programs outside of the targeted areas. The need to shore up UWM’s core programs in an environment where only new initiatives receive new support was addressed repeatedly.
**WI Budget Shortfall and Campus Planning:** The Committee monitored campus preparations as the state budget situation worsened and the shortfall increased from $6.6B. Units participated in a budget planning exercise that identified 5% and 10% potential cuts for the 09-11 biennium. The Committee provided response to the “Guiding Principles” documents and to the suggested areas for potential cuts across campus.

**Campus Master Plan (CMP):** The Committee, both collectively and individually, took a very active role in monitoring and participating in the two-year, $3M CMP process as it moved through phases A, B & C. APBC recommendations were adopted by the UC for organizing and drafting of the questionnaire sent to all faculty and department chairs. Johanna Dvorak was appointed as APBC rep to the Coordinating Committee and Rob Yeo, as APBC Chair, served on the Steering Committee. UWM received the authority to spend 240 million dollars on capital projects (i.e. buildings) which may or may not be tied to the final Master Plan. Of that amount, approximately 60 million dollars comes from the money that was set aside for the Columbia-St. Mary's project, 60 million is in new GPR funds; 60 million is to be raised through program revenues (i.e. dorms, child care, restaurant services, etc.) and 60 million is to come from gifts from donors.

**Academic Planning:** It was acknowledged that the 07-08 academic planning done in preparation of the CMP was incomplete and that existing gaps need to be addressed. An “Academic Planning Report” is developed annually by the Provost’s Office for the purpose of updating the UW Board of Regents about the development of new degrees and programs, using data from the deans’ planning documents. These two items are the most recent representations of campus academic planning. In the past, more inclusive academic plans have taken the form of initiatives, the UWM Strategic Plan (1999) and the more recent Investment Plan.

**Campus Budget Process and Accounting:** The Committee reviewed the current Marginal Tuition Revenue model and discussed alternatives, seeking a more equitable and stable system of budgeting. The need to bridge the gaps between the budget and accounting processes at each administrative level was cited as a major flaw in campus communications. The need for better budget information at the department level was emphasized. The Committee requested training in budget processes, Budget 101, to be presented in 09-10.

**Review of UWM Centers:** The 71 campus centers have provided very little response to the APBC-initiated questionnaire being administered through the Provost’s Office. This questionnaire grew from efforts of the APBC to identify existing UWM centers, to institute a regular schedule for their evaluation and to provide recommendations about them. While acknowledging the pressures of the current financial situation, the Committee emphasizes its commitment to advancement of this much-needed review and will continue to seek ways of facilitating the collection and processing of the requested data.

This year, the Faculty Senate requested monthly brief reports from the APBC, a practice that is expected to continue.
Agenda items for 2009-10 are expected to include issues that were initiated this year: the 2009-11 Budget/DIN II, Academic Planning and the Campus Master Plan, the UWM Center Review, Campus Budgeting/Accounting Processes.

The 2008-09 APBC roster consisted of Margo Anderson, Rita Cheng, Douglas Cherkauer, Erik Christensen, Roberta Corrigan, Johanna Dvorak, Suzanne Falco, Enrique Figueroa, Michael Liston, Ed Mabry (Deputy Chair), Richard Meadows, Donald Solomon, Sara Tully, Cindy Walker, Beth Warner & Rob Yeo (Chair).

Attending regularly as guests were Christy Brown, Jacques Du Plessis (ITPC), Mark Harris (Grad School), Cindy Kluge (Resource Analysis), Bruce Maas (UITS) Ed Rodriguez & Ruth Williams (VC/Provost’s Office). Other guests were Patricia Arredondo, Johannes Britz (SOIS), Christopher Gluesing, Bob Greenstreet, Steve Pevnick (ITPC), Claude Schuttey, Dev Venugopalan & Don Weill.

Margo Anderson was elected to serve as APBC Chair for 2009-10.

The Committee acknowledges the diligent contribution of support by Karen Miyoshi, from the Office of the Secretary of the University. Karen greatly facilitated the efforts of the Committee by providing ongoing support in the form of scheduling, recording of minutes, the maintenance of records and the much-needed expansion of the web site. It is absolutely critical that, in the future, the APBC continues to receive full administrative support for its operations from the Sec. of Univ. Office.

Respectfully submitted,
Rob Yeo, Chair
(05/07/09) v.02