Motion

FACULTY SENATE VOTED TO POSTPONE

The Senate recommends that the campus

Suspend plans now to develop County Grounds in Wauwatosa as an off-campus site for an Innovation Research Park

Main Rationale

The UW-System Board of Regents authorized in principle the expenditure of $240,000,000 for new construction in support of UWM’s development as a research university. Included was $123,400,000 in General Fund Supported Borrowing (GFSB), $55,600,000 in existing Program Revenue Supported Borrowing (PRSB), $1,000,000 in Building Trust Funds (BTF), and $60,000,000 in Gifts/Grants.

In Fall, 2009, the campus administration set forth a plan for the use of these funds called the Milwaukee Initiative. Its contents are listed below, including proposed sources of funding within the $240,000,000 authorization:

<table>
<thead>
<tr>
<th>Project</th>
<th>Funding Details</th>
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</thead>
<tbody>
<tr>
<td>Replace Neeskay Research vessel</td>
<td>$20,000,000 gifts</td>
</tr>
<tr>
<td>School of Freshwater Sciences Research Building</td>
<td>$50,000,000 30% GFSB, 70% gifts</td>
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<tr>
<td>Kenwood Integrated Research complex (IRC)</td>
<td>$50,000,000 80% GFSB, 20% gifts</td>
</tr>
<tr>
<td>Milwaukee County Grounds</td>
<td>$35,000,000 57% GFSB, 43% gifts</td>
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<tr>
<td>Public, Community, Clinical Health</td>
<td>$38,400,000 74% GFSB, 26% gifts</td>
</tr>
<tr>
<td>Columbia St. Mary’s Hospital</td>
<td>$66,100,000 84% PRSB, 15% GFSB, 1% BTF</td>
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Current status of the Milwaukee Initiative: Decisions concerning the School of Freshwater Science, the Kenwood IRC, and Columbia St. Mary’s Hospital have been made by the Board of Regents as follows:

- Replace Neeskay Research vessel $20,000,000 gifts
- School of Freshwater Sciences Research Building $50,000,000 100% GFSB
- Kenwood Integrated Research complex (IRC) $75,000,000 100% GFSB
- Columbia St. Mary’s Hospital $31,000,000 100% PRSB

The Senate notes with appreciation the efforts of the campus administration in securing these vital resources that will allow us to enhance the campus programs.

The New Situation At this point, all of the GFSB funds have been spent. Accordingly, the other two projects, Milwaukee County Grounds and Public, Community, Clinical Health must be funded by PRSB ($26,000,000) and gifts/grants ($58,000,000). The first funding source seems to be limited to Columbia St. Mary’s Hospital because of it a program revenue source. Moreover, Provost Cheng appointed four committees to determine the space needs for all of the above projects, except Columbia St. Mary’s Hospital. The one for the Kenwood IRC has planned the space as three-quarters of a replacement physics building not as an interdisciplinary research complex. Thus, the Kenwood IRC does not support the original aim of the complex to provide STEM (science, technology, engineering, and mathematics) space for new faculty. Since there is no other space for new labs and offices for STEM faculty on campus, plans to expand our
research base are stymied for the foreseeable future unless the plan for the rest of the building authorization is changed.

The Board of Regents took an important step in Jan, 2010, when it explicitly identified the acquisition and development of Columbia St. Mary’s as a key component of future campus growth. The lack of GFSB dollars, the linkage of PRSB dollars to Columbia St. Mary’s Hospital, and the contingency of major capital gifts in support of our building projects necessitates a new building plan that concentrates remaining resources on Columbia St. Mary’s Hospital, a complex with over 800,000 gross square feet of space contiguous to our campus.

The text below identifies the rationale for Faculty Document 2710.3.

**Suspend plans to develop County Grounds in Wauwatosa as an off-campus site for an Innovation Research Park.**

**Rationale:**

3.1 The continual shifting of the rationale for this initiative (College of engineering to graduate school of engineering to engineering research to STEM research to we need a medical school connection) is indicative of an inadequately thought-out idea.

3.2 The proposal for this site would only acquire and up-grade the site; it would not build a state-of-the-art research building. Thus, investment of dollars here would not help relieve lack of laboratories and offices for new STEM faculty.

3.3 Some faculty want to locate at the County Grounds. But the cost-effectiveness for the campus of doing so is low because the numbers are relatively small and the costs of sustaining connections between sites are large.

3.4 Proximity to prospective partners is not generally central to successful partnerships. Many data show that we already collaborate with the Medical College, for example, without proximity. So far as is known, no data show that we would collaborate more if we were closer to such entities.

3.5 Moving this amount of money out of city limits and to suburbs is turning our back on the city that supports us and gives us our name.
Executive Summary

The Senate recommends the campus adopt a development plan that maximizes the return from currently available funds. By so doing, UWM will be able to contribute as much as possible to students, metro area, and state.

3. Suspend plans to develop County Grounds in Wauwatosa as an off-campus site for an Innovation Research Park;
Rationale: The concept of a research park in the service of an entrepreneurial orientation hasn’t worked elsewhere. Proximity to prospective partners is not a critical part of the argument. Many data show that we collaborate already, without propinquity.