Motion

The Senate recommends that the campus

Formally commit now to using funds previously contemplated for 2 and 3 above to support continued development of Columbia St. Mary’s for the School of Public Health and science-technology-engineering-mathematics faculty expansion.

Main Rationale

The UW-System Board of Regents authorized in principle the expenditure of $240,000,000 for new construction in support of UWM’s development as a research university. Included was $123,400,000 in General Fund Supported Borrowing (GFSB), $55,600,000 in existing Program Revenue Supported Borrowing (PRSB), $1,000,000 in Building Trust Funds (BTF), and $60,000,000 in Gifts/Grants.

In Fall, 2009, the campus administration set forth a plan for the use of these funds called the Milwaukee Initiative. Its contents are listed below, including proposed sources of funding within the $240,000,000 authorization:

- Replace Neeskay Research vessel $20,000,000 gifts
- School of Freshwater Sciences Research Building $50,000,000 30% GFSB, 70% gifts
- Kenwood Integrated Research complex (IRC) $50,000,000 80% GFSB, 20% gifts
- Milwaukee County Grounds $35,000,000 57% GFSB, 43% gifts
- Public, Community, Clinical Health $38,400,000 74% GFSB, 26% gifts
- Columbia St. Mary’s Hospital $66,100,000 84% PRSB, 15% GFSB, 1% BTF

Current status of the Milwaukee Initiative: Decisions concerning the School of Freshwater Science, the Kenwood IRC, and Columbia St. Mary’s Hospital have been made by the Board of Regents as follows:

- Replace Neeskay Research vessel $20,000,000 gifts
- School of Freshwater Sciences Research Building $50,000,000 100% GFSB
- Kenwood Integrated Research complex (IRC) $75,000,000 100% GFSB
- Columbia St. Mary’s Hospital $31,000,000 100% PRSB

The Senate notes with appreciation the efforts of the campus administration in securing these vital resources that will allow us to enhance the campus programs.

The New Situation At this point, all of the GFSB funds have been spent. Accordingly, the other two projects, Milwaukee County Grounds and Public, Community, Clinical Health must be funded by PRSB ($26,000,000) and gifts/grants ($58,000,000). The first funding source seems to be limited to Columbia St. Mary’s Hospital because of it a program revenue source. Moreover, Provost Cheng appointed four committees to determine the space needs for all of the above projects, except Columbia St. Mary’s Hospital. The one for the Kenwood IRC has planned the space as three-quarters of a replacement physics building not as an interdisciplinary research complex. Thus, the Kenwood IRC does not support the original aim of the complex to provide STEM (science, technology, engineering, and mathematics) space for new faculty. Since
there is no other space for new labs and offices for STEM faculty on campus, plans to expand our research base are stymied for the foreseeable future unless the plan for the rest of the building authorization is changed.

The Board of Regents took an important step in Jan, 2010, when it explicitly identified the acquisition and development of Columbia St. Mary’s as a key component of future campus growth. The lack of GFSB dollars, the linkage of PRSB dollars to Columbia St. Mary’s Hospital, and the contingency of major capital gifts in support of our building projects necessitates a new building plan that concentrates remaining resources on Columbia St. Mary’s Hospital, a complex with over 800,000 gross square feet of space contiguous to our campus.

The text below identifies the rationale for Faculty Document 2710.4

**Formally commit now to using funds previously contemplated for 2 and 3 above to support continued development of Columbia St. Mary’s for the School of Public Health and science-technology-engineering-mathematics faculty expansion.**

**Rationale:**

4.1. Only program revenue (PRSB) and gifts remain to support unfunded projects and to restore interdisciplinary science and engineering space to the growth agenda. We need to focus on the one site, Columbia St. Mary’s Hospital, that can help us achieve all of these aims.

4.2. Continued efforts at the Wauwatosa and Pabst sites risk undermining fund raising efforts and diverting attention and energy away from what we can realistically do now, and what we can realistically expect to do in the future.
Executive Summary

The Senate recommends the campus adopt a development plan that maximizes the return from currently available funds. By so doing, UWM will be able to contribute as much as possible to students, metro area, and state.

4. Formally commit now to using funds previously contemplated for 2 and 3 above to support continued development of other projects. 
Rationale: Funds can be applied to other projects to make them maximally beneficial to campus academic or nonacademic units in the near term. Continued efforts at Tosa and Pabst sites risk undermining efforts and diverting energy away from what we can realistically do now, and what we can realistically expect for the future.